WEGNER CPAS LLP 419 N LEE ST ALEXANDRIA, VA 22314-2301

ANCOR FOUNDATION, INC. 113 S WEST ST, 400 ALEXANDRIA, VA 22314

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Form **8879-TE**

IRS E-file Signature Authorization

	tor a	lax	Exempt	Entity
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For calendar year 2023, or fiscal year beginning

2022

OMB No. 1545-0047

Do not send to the IRS. Keep for your records.

Internal Revenue Service
Name of filer

6	U	6	J

-	levenue Service	GO TO WWV	.irs.gov/rorm88/91E T	or the latest information.		L .
Name o	ANCOR FOUNDA	TON THE			EIN or SS	.978656
Namaa	nd title of officer or person subject t		RA MERRILL		1 2 2	,570050
ivallie a	nd title of officer of person subject t		EXECUTIVE OF	FICER		
Part	Type of Return an					
Form 5 or 10a whiche	the box for the return for which 330 filers may enter dollars and below, and the amount on that ever is applicable, blank (do not no line in Part I.	cents. For all other	r forms, enter whole doll being filed with this form	ars only. If you check the l was blank, then leave line	box on line 1a, 2a	a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, ib, 6b, 7b, 8b, 9b, or 10b,
1a	Form 990 check here	X b Total	revenue, if any (Form 99	0. Part VIII. column (A). lin	ie 12)	1b 109,806.
2a	Form 990-EZ check here	b Total	revenue, if any (Form 99	0-EZ, line 9)	,	2b
3a	Form 1120-POL check here					3b
4a	Form 990-PF check here					4b
5a	Form 8868 check here					5b
6a	Form 990-T check here	b Total	tax (Form 990-T. Part III.	line 4)		6b
7a	Form 4720 check here					. 7b
8a	Form 5227 check here					. 8b
9a	Form 5330 check here			ne 19)		
10a	Form 8038-CP check here			quested (Form 8038-CP,		
Part				or Person Subject		
of any entry to financial later the payme person	wledgement of receipt or reason refund. If applicable, I authorize to the financial institution accour al institution to debit the entry to an 2 business days prior to the nt of taxes to receive confidential identification number (PIN) as the ck one box only	the U.S. Treasury nt indicated in the 1 o this account. To payment (settleme al information neces s my signature for t	and its designated Finan ax preparation software revoke a payment, I musi nt) date. I also authorize issary to answer inquiries	cial Agent to initiate an ele for payment of the federal contact the U.S. Treasun the financial institutions in and resolve issues relate if applicable, the consent	ectronic funds with taxes owed on thi y Financial Agent a nvolved in the proc ed to the payment.	ndrawal (direct debit) is return, and the is return, and the at 1-888-353-4537 no ressing of the electronic I have selected a ls withdrawal.
	a i dadionzo	Wat us not find.	ERO firm name		to critici my	Enter five numbers, but
			Lity iiiii iiaiiiy			do not enter all zeros
	as my signature on the tax y with a state agency(ies) regu on the return's disclosure co As an officer or person subjereturn. If I have indicated wit IRS Fed/State program, I wil	ulating charities as onsent screen. ect to tax with resp thin this return that	part of the IRS Fed/State ect to the entity, I will en a copy of the return is b	program, I also authorize ter my PIN as my signatur eing filed with a state agei	e the aforementioner re on the tax year 2 ncy(ies) regulating	ed ERO to enter my PIN 2023 electronically filed charities as part of the
Signature	of officer or person subject to tax Certification and	Authentication	an Orta	24	Dat	te 1/2/2-
	EFIN/PIN. Enter your six-digit er (EFIN) followed by your five-dig			3998205 Do not enter a	-	
submit	that the above numeric entry is ting this return in accordance w ss Returns.					
ERO's s	ignature WEGNER CP.	AS LLP		Date	07/01/24	
		FRALE	A Party William	One lead with		
				- See Instructions	to Do O-	
				Unless Requested T	0 D0 20	Form 8879-TE (2023)
LAF Dr	ivacy Act and Panarwork Radi	uction Act Notice	cap instructions			rorm 00/3" = (2023)

LHA 302521 01-05-24

** PUBLIC DISCLOSURE COPY ** Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	e 2023 calendar year, or tax year beginning and	ending							
B c	heck if pplicable	C Name of organization		D Employer identifie	cation number					
	Addre	ANCOR FOUNDATION, INC.								
	Name chang	Doing business as 54-1978656								
]Initial return		Room/suite	E Telephone numbe						
]Final return/		400	703-535-						
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	109,806.					
	Ameno	ALEXANDRIA, VA 22314		H(a) Is this a group re	eturn					
	Applic tion	F Name and address of principal officer. DANDANA MERKLILL		for subordinates	? Yes X No					
	pendir	SAME AS C ABOVE		H(b) Are all subordinates in	ncluded? Yes No					
<u> </u>	ax-exe	empt status: X 501(c)(3) 501(c)() (insert no.) 4947(a)(1) c	or 527	If "No," attach a	list. See instructions					
	Vebsit			H(c) Group exemption	n number					
K F	orm of	organization: X Corporation Trust Association Other	L Year	of formation: 2000	M State of legal domicile: VA					
Pa	rt I	Summary								
Φ		Briefly describe the organization's mission or most significant activities: $\underline{ ext{THE}}$								
Governance		TO RECOGNIZE CURRENT AND PAST LEADERS AND								
ir ng	2	Check this box if the organization discontinued its operations or dispos	ed of more	than 25% of its net ass						
ŏ				3	15					
رى ق		Number of independent voting members of the governing body (Part VI, line 1b)			15					
es		Total number of individuals employed in calendar year 2023 (Part V, line 2a)			0					
ΞĒ	6	Total number of volunteers (estimate if necessary)		6	23					
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			0.					
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	·····		0.					
				Prior Year	Current Year					
ē	l	Contributions and grants (Part VIII, line 1h)		83,813.	67,311.					
en.	ı	Program service revenue (Part VIII, line 2g)		0. 57.	42,438.					
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	57. 0.					
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		83,870.	109,806.					
_		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		8,333.	0.					
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0,333.	0.					
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.					
ses	15		er compensation, employee benefits (Part IX, column (A), lines 5-10)							
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 59,09		7,172.	26,630.					
Ä	_D			77,681.	104,274.					
_	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		93,186.	130,904.					
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12		-9,316.	-21,098.					
×	19	nevertue less experises. Subtract line 16 front line 12	Be	eginning of Current Year	End of Year					
ets c	20	Total assets (Part X, line 16)		337,676.	355,975.					
ASSE	21			4,499.	43,896.					
Net Assets or	22	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		333,177.	312,079.					
Pa	rt II	Signature Block		3307=7.7	0==/0.50					
		Ities of perjury, I declare that I have examined this return, including accompanying schedules	and statem	ents, and to the best of my	knowledge and belief, it is					
	-	t, and complete. Declaration of preparer (other than officer) is based on all information of wh			,					
Sigi	า	Signature of officer		Date						
Her		BARBARA MERRILL, CHIEF EXECUTIVE OFFICER								
		Type or print name and title								
		Print/Type preparer's name Preparer's signature	1	Date Check	PTIN					
Paid		GLENN MILLER, CPA GLENN MILLER, CF	PA C)7/23/24 self-employ						
Prep	arer	Firm's name WEGNER CPAS LLP			9-0974031					
Use	Only	Firm's address 419 N LEE ST								
		ALEXANDRIA, VA 22314-2301		Phone no. (7	03) 519-0990					
May	the IF	RS discuss this return with the preparer shown above? See instructions			X Yes No					

10080723 788028 13314.3TX02

Form 990 (2023) ANCOR FOUNDATION, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
·	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
′		7		x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	-		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			_V
_	Schedule D, Part III	8_		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			٦,
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
124	, ,	12a		x
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	124		
D		12b	Х	
12	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		- 21	х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			x
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			.
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			\ . ,
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	X	<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		Х
_	•	_		_

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			37
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
a	any tax-exempt bonds?	24c 24d		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	240		
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25a		x
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	25a		1
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		x
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		-
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			_~
07	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			x
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai		₁ 30		<u> </u>
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b				
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
			ΩΩΩ	

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Form 990 (2023) ANCOR FOUNDATION, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return	2a	2				
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	าร?	2b				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?		За		X		
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	o	3b				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	uthority over, a					
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)?	4a		X		
b	If "Yes," enter the name of the foreign country						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced in the Financi	ccounts (FBAR).					
			<u>5a</u>		X		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction		5b		X		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		_		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e organization solicit			1 37		
	•		<u>6a</u>		X		
b	If "Yes," did the organization include with every solicitation an express statement that such contribution		١				
_	were not tax deductible?		6b				
7	Organizations that may receive deductible contributions under section 170(c).	vices provided to the pover	70		Х		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser						
		o roquirod	7b				
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was to file Form 8282?		7c		x		
ч		7d	70		1		
e	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		7e		Х		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		7f		X		
g g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g				
•	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza		7h				
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained						
	sponsoring organization have excess business holdings at any time during the year?	•	8				
9	Sponsoring organizations maintaining donor advised funds.						
а							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b				
10	Section 501(c)(7) organizations. Enter:						
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	_				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	_				
11	Section 501(c)(12) organizations. Enter:	I I					
	Gross income from members or shareholders	11a	_				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against						
	amounts due or received from them.)	11b					
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	l I	12a				
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	-				
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?		120				
а	Note: See the instructions for additional information the organization must report on Schedule O.		13a				
h	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans	13b					
С	Enter the amount of reserves on hand	13c					
			14a		Х		
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul		14b				
15							
	excess parachute payment(s) during the year?						
	If "Yes," see the instructions and file Form 4720, Schedule N.		15				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		Х		
	If "Yes," complete Form 4720, Schedule O.						
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac	tivities					
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17				
	If "Yes," complete Form 6069.						

332005 12-21-23

	990 (2023) ANCOR FOUNDATION, INC.		54-19/8			age o			
Par	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th			"No" r	espor	se			
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See ır	istructions.						
	·					X			
Sec	tion A. Governing Body and Management								
			4.5		Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	15						
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.								
b	Enter the number of voting members included on line 1a, above, who are independent	1b	15						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	ny other						
	officer, director, trustee, or key employee?			2		X			
3	Did the organization delegate control over management duties customarily performed by or under the	direct	supervision						
	of officers, directors, trustees, or key employees to a management company or other person?			3		X			
4	Did the organization make any significant changes to its governing documents since the prior Form 99		filed?	4		Х			
5	Did the organization become aware during the year of a significant diversion of the organization's associated as a significant diversion of the organization of the or	ets?		5		X			
6	•								
7a									
	more members of the governing body?								
b	b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
	persons other than the governing body?			7b	X				
8									
а									
b	b Each committee with authority to act on behalf of the governing body?								
9									
0	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		X			
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	/enue	Code.)			No			
	Did the organization have local chapters, branches, or affiliates?			10a		X			
b	b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?								
	and branches to ensure their operations are consistent with the organization's exempt purposes?								
_	11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?								
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			40-	v				
	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X				
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	Λ				
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	,		100	Х				
10	on Schedule O how this was done			12c	X				
13	Did the organization have a written whistleblower policy?				X				
14	Did the organization have a written document retention and destruction policy?			14	22				
15	Did the process for determining compensation of the following persons include a review and approval	Бу ш	lependent						
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			150		Х			
	The organization's CEO, Executive Director, or top management official			15a 15b		X			
b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			130					
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	ant wi	th a						
10a				16a		х			
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate			IUa					
b		-	•						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b								
Sec	tion C. Disclosure			100		<u> </u>			
17	List the states with which a copy of this Form 990 is required to be filedAL , AK , AR , CA , C	0 . C'	C.DC.FL.GA	,HI	IL	KS			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an								
	for public inspection. Indicate how you made these available. Check all that apply.		. ,555511 55 1 (5)(0)6	y)					
	X Own website Another's website X Upon request Other (explain	on Sc	hedule (1)						
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, coi		•	l financ	cial				
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	records						
-	CYNTHIA ALLEN DE RAMOS - 703-535-7850								
	113 S WEST ST, STE 400, ALEXANDRIA, VA 22314								
332006	SEE SCHEDULE O FOR FULL LIST OF STATES			Form	990	(2023)			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Name and title	(A)	(B)	l	ıııza		<u> </u>	ірсп	Satt	(D)	(E)	(F)
Nours provided Nours provided Nours provided Nours properly Nours provided Nour					Pos	ition			1 ' '	1	
Companies of the first any hours for related organizations below line) Fig. 2	rane and the	1							1 '	l '	
CHIEF CAPE, ENGAGEMENT OFFICER 39.00 X		1 :								l .	other
CHIEF CAPE, ENGAGEMENT OFFICER 39.00 X		(list any	ector						the		compensation
CHIEF CAPE, ENGAGEMENT OFFICER 39.00 X			or dir	gy.			ted		1	,	
CHIEF CAPE, ENGAGEMENT OFFICER 39.00 X		1	stee	truste		gy.	pensa		1 ,	1099-NEC)	•
CHIEF CAPE, ENGAGEMENT OFFICER 39.00 X		~	nal tru	io nal		ploye	t com ee		1099-NEC)		
CHIEF CAPE, ENGAGEMENT OFFICER 39.00 X		1	ndivid	nstitut)fficer	ey em	lighest mploy	ormer			organizations
Carriel Sedor S.00 X	(1) BARBARA E. MERRILL			_		×	- e	ш.			
Color Colo	CHIEF EXECUTIVE OFFICER	39.00			Х				0.	384,142.	66,140.
CARRIE (SHANNON) MCCRACKEN 1.00 VP, GOVERNMENT RELATIONS (THRU AUG 2 40.00 X 0. 177,485. 20,507.	(2) GABRIELLE SEDOR	5.00								-	-
VP	FOUNDATION DIRECTOR	35.00			Х				0.	194,547.	28,175.
SEAN LUECHTEFELD	(3) CARRIE (SHANNON) MCCRACKEN										
VP, MEMBERSHIP & COMMUNICATIONS 40.00 X	VP, GOVERNMENT RELATIONS (THRU AUG 2						X		0.	177,485.	20,507.
CENTER CYNTHIA R ALLEN DE RAMOS CHIEF FINANCIAL OFFICER 38.00 X	(4) SEAN LUECHTEFELD										
CHIEF FINANCIAL OFFICER 38.00 X 0. 146,752. 26,500. (6) MARIANA NORK 1.00 X 0. 138,544. 5,466. (7) DONNA MARTIN 1.00 YP, STATE PARTNERSHIPS & INNOVATION 40.00 X X 0. 134,335. 8,604. (8) RITA WIERSMA 1.00 X X 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	VP, MEMBERSHIP & COMMUNICATIONS						X		0.	160,514.	26,230.
Chief Corp. Engagement officer (from 39.00 X									_		
CHIEF CORP. ENGAGEMENT OFFICER (FROM 39.00 X 0. 138,544. 5,466. (7) DONNA MARTIN 1.00							X		0.	146,752.	26,500.
Color	(6) MARIANA NORK		1								
VP, STATE PARTNERSHIPS & INNOVATION 40.00 X 0. 134,335. 8,604. (8) RITA WIERSMA 1.00 X X 0. 0. 0. PRESIDENT 1.00 X X 0. 0. 0. (9) MARIAN BALDINI 1.00 X X 0. 0. 0. VICE PRESIDENT (FROM JAN 2023) X X 0. 0. 0. TREASURER X X 0. 0. 0. (11) CHERYL PLANK 1.00 X X 0. 0. 0. SECRETARY (FROM JAN 2023) X X 0. 0. 0. 0. (12) GENE BOES 1.00 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. (14) ROBERT BUDD 1.00 0. 0. 0. 0. 0.	CHIEF CORP. ENGAGEMENT OFFICER (FROM						X		0.	138,544.	5,466.
RITA WIERSMA			1								
Descript 1.00 X X X 0.0	,						X		0.	134,335.	8,604.
O	(8) RITA WIERSMA									_	_
VICE PRESIDENT (FROM JAN 2023) X X X 0. 0. 0. (10) DOUG GOLUB 1.00 X X 0. 0. 0. TREASURER X X X 0. 0. 0. (11) CHERYL PLANK 1.00 X X 0. 0. 0. SECRETARY (FROM JAN 2023) X X 0. 0. 0. (12) GENE BOES 1.00 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (13) AMY BROOKS 1.00 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 014) ROBERT BUDD 1.00 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0.			Х		X				0.	0.	0.
TREASURER		1.00	1							_	
X X 0. 0. 0.			X		X				0.	0.	0.
Color	(10) DOUG GOLUB	1.00	1							_	
X X 0. 0. 0.			X		X				0.	0.	0.
Column C		1.00	1							_	
DIRECTOR X 0. 0. 0. 0. (13) AMY BROOKS 1.00 X 0. 0. 0. 0. 0. (14) ROBERT BUDD 1.00 DIRECTOR X 0. 0. 0. 0. 0.			X		X				0.	0.	0.
(13) AMY BROOKS 1.00 DIRECTOR X (14) ROBERT BUDD 1.00 DIRECTOR X 0. 0. 0. 0.		1.00	l								
DIRECTOR X 0. 0. 0. (14) ROBERT BUDD 1.00 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0.			Х						0.	0.	0.
(14) ROBERT BUDD 1.00 DIRECTOR X 0. 0.		1.00	l								
DIRECTOR X 0. 0.			X						0.	0.	0.
		1.00	ļ								
(15) RAVI DAHIYA $ 1.00 $		1 00	Х						0.	0.	0.
		1.00	ļ								
DIRECTOR X 0. 0. 0.		1 00	X						0.	0.	0.
(16) GENEVIEVE FITZGIBBON 1.00		1.00								_	_
DIRECTOR X 0. 0. 0.		1 00	X			_			0.	0.	U •
(17) STACEY RISOTTI 1.00		1.00								_	_
DIRECTOR X 0. 0. 0. Sorm 990 (2023)	<u>-</u>		X		<u> </u>	<u> </u>			<u> </u>	<u> </u>	

332007 12-21-23

Form 9	990 (2023) ANCOR FO	UNDATION	١,	IN	IC.					54-1978	656	Pa	age 8
Part	VII Section A. Officers, Directors, Trus	stees, Key Em	ploy	ees,	, and	j Hi	ghes	t Co	ompensated Employee	s (continued)			
	(A)	(B)			(0	C)			(D)	(E)		(F)	
	Name and title	Average hours per week	box	, unle	Pos check ess pe nd a d	more rson i	than o	n an	Reportable compensation from	Reportable compensation from related	am	timate nount o other	
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	fro orga and	pensati om the anizati d relate inizatio	e ion ed
(18)	MARIA SAMOT	1.00											
DIREC	TOR		Х						0.	0.			0.
	AMY STAED	1.00	. ,							_			^
DIREC		1 00	X		\vdash				0.	0.			0.
(20) DIREC	MARY VALACHOVIC	1.00	X						0.	0.			0.
(21)	ERICA BUCHANAN	1.00	1		t					•			
DIREC	TOR (FROM JAN 2023)		Х						0.	0.			0.
(22)	PRECIOUS MYERS-BROWN	1.00							-	-			
DIREC	TOR (FROM JAN 2023)		Х						0.	0.			0.
(23)	TIFFANY MARLETTE	1.00											
DIREC	TOR (THRU JAN 2023)		Х						0.	0.			0.
(24)	PATRICIA MYERS-BROWN	1.00											
DIREC	TOR (THRU JAN 2023)		Х						0.	0.			0.
(25)	LINDA TIMMONS	1.00											
DIREC	TOR (THRU JAN 2023)	1.00	Х						0.	0.			0.
(26)	BONNIE JEAN BROOKS	1.00											
DIREC	TOR (THRU JAN 2023)		X						0.	0.			0.
1b	Subtotal								0.	1,336,319.	181	1,62	<u>22.</u>
C	Total from continuation sheets to Part V	II, Section A							0.	0.			0.
d	Total (add lines 1b and 1c)								0.	1,336,319.	181	1,62	<u>22.</u>
	Total number of individuals (including but i	not limited to th	ose	liste	ed at	ove) wh	o re	ceived more than \$100,	000 of reportable			,
	compensation from the organization										I	Yes	No
2	Did the examination list only former officer	. diroctor turct						hial	hoot componented amp	lavaa an		163	NO
	Did the organization list any former officer			•		•	•	•	·	•	3		Х
	line 1a? <i>If</i> "Yes," complete Schedule J for s For any individual listed on line 1a, is the s										3		-23
	and related organizations greater than \$15	-		-					•	-	4	х	
	Did any person listed on line 1a receive or										7		
	rendered to the organization? If "Yes." cor										5		Х
	on B. Independent Contractors	<u> IIDIEIE SCHEUUI</u>	<i>U U 1</i>	UI SI	auli ļ	Jeis	UII .						
	Complete this table for your five highest co	ompensated inc	depe	nde	nt co	ontra	acto	rs th	at received more than \$	3100,000 of compensa	tion fro	m	
	the organization. Report compensation for	-	-							· · · · · · · · · · · · · · · · · · ·			

(A) Name and business address	NONE	(B) Description of services	(C) Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than

Form 990 ANCOR FOU	JNDATION	[,	IN	С.	C. 54-1978656					
Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	ı		Reportable	Reportable	Estimated
	hours	(cl				app	ly)	compensation	compensation	amount of
	per					ΓĖ		from	from related	other
	week					yee		the	organizations	compensation
	(list any	ecto r				old m		organization	(W-2/1099-MISC)	from the
	hours for	Individual trustee or director				Highest compensated employee		(W-2/1099-MISC)		organization
	related	stee c	ruste		-	eu sa				and related
	organizations	altrus	Institutional trustee		Key employee	moc				organizations
	below	ividu	itutic	Officer	emp	hest	Former			
	line)	pul	Inst	0Hi	Key	Hig	For			
(27) LYNNE MEGAN	1.00									
DIRECTOR (THRU JAN 2023)		Х						0.	0.	0.
(28) TERRY ROGERS	1.00									
DIRECTOR (THRU JAN 2023)		Х						0.	0.	0.
			\vdash							
			\vdash			\vdash				
										_
			\vdash							
-										
										_
										_
Total to Part VII, Section A, line 1c										
TOTAL TO FAIT VII, SECTION A, IIITE TO								<u> </u>	l	Į

ANCOR FOUNDATION, INC. 54-1978656 Page 9 Form 990 (2023) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenue excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a 1b **b** Membership dues c Fundraising events 1c 5,480. d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 61,831. 1f g Noncash contributions included in lines 1a-1f 67,311. h Total. Add lines 1a-1f **Business Code** 2 a CONFERENCES AND SEMINARS 900099 42,438. 42,438. Program Service b f All other program service revenue 42,438. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 57 other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents 6b **b** Less: rental expenses ... c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory 7a **b** Less: cost or other basis Other Revenue and sales expenses c Gain or (loss) _______7c d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 10a and allowances **b** Less: cost of goods sold

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11 a

Form **990** (2023)

109,806.

Business Code

e Total. Add lines 11a-11d

12 Total revenue. See instructions

c Net income or (loss) from sales of inventory

d All other revenue

42,438.

57.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 10 Payroll taxes Fees for services (nonemployees): Management Legal 12,200. 12,200. Accounting Lobbying 26,630. 26,630. Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 40,400. 40,400. column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion 12 7,046. 725. 6,321 Office expenses 13 1,035. 511. Information technology 14 Royalties 15 16 Occupancy 704. 704. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 41,214. 4,617. 10,981. 25,616. Conferences, conventions, and meetings 19 20 Payments to affiliates _____ 21 Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 1,675. 1,576. 99. All other expenses 130,904. 47,104. 24,709. 59,091. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2023)

Part X | Balance Sheet

Par	tΧ	Balance Sheet				
		Check if Schedule O contains a response or note to any li	ne in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		43,734.	1	50,619.
	2	Savings and temporary cash investments		286,712.	2	298,321.
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		4,905.	4	7,035.
	5	Loans and other receivables from any current or former of				
		trustee, key employee, creator or founder, substantial con	tributor, or 35%			
		controlled entity or family member of any of these persons	S		5	
	6	Loans and other receivables from other disqualified perso	ns (as defined			
		under section 4958(f)(1)), and persons described in sectio	n 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
۲	9	Prepaid expenses and deferred charges		2,325.	9	0.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D 10a				
	b	Less: accumulated depreciation 10b			10c	
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, line 11			12	
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets		14		
	15	Other assets. See Part IV, line 11		225 656	15	255 255
	16	Total assets. Add lines 1 through 15 (must equal line 33)		337,676.	16	355,975.
	17	Accounts payable and accrued expenses		2,289.	17	18,504.
	18	Grants payable		0.010	18	05 200
	19	Deferred revenue		2,210.	19	25,392.
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of			21	
es	22	Loans and other payables to any current or former officer,				
≣		trustee, key employee, creator or founder, substantial con				
Liabilities		controlled entity or family member of any of these persons			22	
_	23	Secured mortgages and notes payable to unrelated third			23	
	24	Unsecured notes and loans payable to unrelated third par			24	
	25	Other liabilities (including federal income tax, payables to				
		parties, and other liabilities not included on lines 17-24). C			25	
	26	of Schedule D Total liabilities. Add lines 17 through 25		4,499.	26	43,896.
	20	Organizations that follow FASB ASC 958, check here	X	2,233	20	20,0300
es		and complete lines 27, 28, 32, and 33.				
SE	27			314,871.	27	299,064.
Bala	28			18,306.	28	13,015.
힏		Organizations that do not follow FASB ASC 958, check	·····	,		•
ᇳ		and complete lines 29 through 33.				
þ	29	Capital stock or trust principal, or current funds			29	
šets	30	Paid-in or capital surplus, or land, building, or equipment			30	
Ass	31	Retained earnings, endowment, accumulated income, or			31	
Net Assets or Fund Balances	32	Total net assets or fund balances		333,177.	32	312,079.
-	33			337,676.	33	355,975.

Pa	rt XI Reconciliation of Net Assets			•	
	Check if Schedule O contains a response or note to any line in this Part XI				
1 2 3 4 5 6	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities	1 2 3 4 5 6	10 13 -2	9,80 0,90 1,00 3,1	04. 98.
8	Investment expenses Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	31	2,0	79.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				Na.
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	Yes	No X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis		2b	Х	71
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	basis,	20	Λ	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Sche		2c	х	
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requir or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	200	
			Form	990 ((2023)

332012 12-21-23

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Bub

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ANCOD ECHNDARTON THE

Employer identification number 5.4 – 1.978656

	ANCO	K LOONDAIL	JN, INC.			3	4-19/0030
Part I	Reason for Public (Charity Status.	(All organizations must o	complete th	nis part.) S	ee instructions.	
he organ	nization is not a private found	lation because it is: (F	or lines 1 through 12, c	heck only	one box.)		
1	A church, convention of ch	urches, or associatio	n of churches described	d in sectio	n 170(b)(1	I)(A)(i).	
2	A school described in sect	ion 170(b)(1)(A)(ii). (Attach Schedule E (Forn	n 990).)			
3	A hospital or a cooperative				(b)(1)(A)(ii	ii).	
4	A medical research organiz	ation operated in cor	njunction with a hospital	described	in sectio	n 170(b)(1)(A)(iii). Enter	the hospital's name,
	city, and state:	•	,			CA A A	,
5	An organization operated for	or the benefit of a col	lege or university owned	d or operat	ed by a go	overnmental unit describe	ed in
•	section 170(b)(1)(A)(iv).				, 3-		
6	A federal, state, or local go		nental unit described in	section 17	70/hV/1V/Δ\	(v)	
7	An organization that norma	_					oublic described in
'	section 170(b)(1)(A)(vi). (C	•	itiai part of its support i	ioni a gove	Tilliona	unit of from the general p	public described in
8 🗌	A community trust describe	-	1VAVvi) (Complete Par	+ 11 \			
9 🗔	•			-	ad in aanii	unation with a land grant	collogo
9	An agricultural research org	-			-	-	-
	or university or a non-land-o	grant college of agric	ulture (see instructions).	Enter the	name, city	, and state of the college	e Of
40	university:	Illy reasings (1) mars	than 22 1/20/ of its own	and from a	ontribution	a mambarahin taga an	d areas ressints from
10	An organization that norma						
	activities related to its exen		·				-
	income and unrelated busin		(less section 511 tax) fro	om busines	sses acqui	red by the organization a	after June 30, 1975.
$ egin{array}{c} \end{array}$	See section 509(a)(2). (Co	•				••• •••	
11 <u> </u>	An organization organized a	•	•	•			_
12 X	An organization organized a	=	•	-		•	•
	more publicly supported or	•					Check the box on
77	lines 12a through 12d that	• •					
a L∆	Type I. A supporting orga						
	the supported organization			a majority o	of the direc	tors or trustees of the su	upporting
	organization. You must o						
b		•					-
	control or management o			ame perso	ns that co	ntrol or manage the supp	ported
	organization(s). You mus						
c		=				• •	ed with,
_	its supported organization		·				
d L		y integrated. A supp	orting organization oper	rated in co	nnection v	vith its supported organiz	zation(s)
	that is not functionally int	-		-		•	veness
_	requirement (see instruct	ions). You must con	nplete Part IV, Sections	s A and D,	and Part	V.	
e	Check this box if the orga	anization received a v	written determination fro	m the IRS	that it is a	Type I, Type II, Type III	
	functionally integrated, or	r Type III non-functior	nally integrated supporti	ng organiz	ation.		
	er the number of supported o	•					1
	vide the following information			(iv) le the erec	nization listed	(A) A management of the contract	(vi) Amazonat - f - ti-
((i) Name of supported	(ii) EIN	(iii) Type of organization (described on lines 1-10	in your govern	nization listed ng document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
	organization		above (see instructions))	Yes	No	support (see instructions)	support (see instructions)
	CAN NETWORK OF					_	
COMMU	NITY OPTIONS A	52-0846389	10	X		0.	0.

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization	tion
fails to qualify under the tests listed below, please complete Part III.)	

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support	ı	1	T	ı	<u> </u>	
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10		,				
	Gross receipts from related activities,	· · · · · · · · · · · · · · · · · · ·				12	
13	First 5 years. If the Form 990 is for the						
Sec	organization, check this box and stop ction C. Computation of Publi						
	Public support percentage for 2023 (I			column (f))		14	
	Public support percentage from 2022					15	<u>%</u> %
	33 1/3% support test - 2023. If the o			n line 13, and line			
100	stop here. The organization qualifies	-					
h	33 1/3% support test - 2022. If the o		-				
~	and stop here. The organization qual	-			11110 10 10 00 17070		
17a	10% -facts-and-circumstances test	•	• •				
	and if the organization meets the fact						
	meets the facts-and-circumstances te			=		vivion the organiz	
b	10% -facts-and-circumstances test	•	•	,			
	more, and if the organization meets the	_					
	organization meets the facts-and-circu						
18	Private foundation. If the organization						s
			,				(Form 990) 2023

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	siow, picase comp	oloto i dit ii.j				
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
		(a) 2013	(6) 2020	(6) 2021	(d) ZOZZ	(6) 2020	(i) rotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is						
12	regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section s	501(c)(3) organizatio	on,
	check this box and stop here						
Sec	ction C. Computation of Publi	c Support Per	rcentage				
15	Public support percentage for 2023 (li	ne 8, column (f), c	divided by line 13,	column (f))		15	%
	Public support percentage from 2022					16	%
Sec	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	23 (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
18	Investment income percentage from 2	2022 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2023. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization qual	ifies as a publicly s	supported organiza	ation	
b	33 1/3% support tests - 2022. If the line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization						

332023 12-21-23

Schedule A (Form 990) 2023

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	4	Х	
	1	2	
	2		X
	20	Х	
	3a	21	
	3b	Х	
	0-	Х	
	Зс	Λ	
	4a		Х
	4b		
	4.		
	4c		
	_		37
	5a		Х
	5b		
	5c		
	6		X
	7		Х
			37
	8		X
	9a		Х
			7
	9b		X
	9с		Х
	10a		Х
	. 30		=
	10b		
_		- 000	

Par	In IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		Х
b	A family member of a person described on line 11a above?	11b		Х
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		Х
Sect	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers	,		
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported arganization describe how the powers to appoint and/or remain efficiency dispersed are at the powers of the controlled the organization of the controlled the controlled the controlled the organization of the controlled			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Х	
	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		х
Sect	ction C. Type II Supporting Organizations			
	, · · · · · · · · · · · · · · · · ·		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	ction D. All Type III Supporting Organizations	<u> </u>		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		100	110
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	supported organizations played in this regard. Stion E. Type III Functionally Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ons)		
' a		,.		
b				
c		a instruction	ne)	
2	Activities Test. Answer lines 2a and 2b below.	e manachon	Yes	No
			100	110
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	За		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		
	,			

Check here if the current year is the orga	anization's first as a non-functionally integrated	Type III supporting organization (see
instructions).		

Current Year

Schedule A (Form 990) 2023

Minimum Asset Amount (add line 7 to line 6)

emergency temporary reduction (see instructions).

1 Adjusted net income for prior year (from Section A, line 8, column A)

3 Minimum asset amount for prior year (from Section B, line 8, column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to

Section C - Distributable Amount

Enter greater of line 2 or line 3.

Income tax imposed in prior year

2 Enter 0.85 of line 1.

5

1

2

3

4 5

6

Schedule A (Form 990) 2023

d Excess from 2022 e Excess from 2023

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Employer identification number

54-1978656 ANCOR FOUNDATION INC. Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)

Name of organization Employer identification number

ANCOR FOUNDATION, INC.

54-1978656

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$5,480.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	Total contributions \$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023) Page **3**

Name of organization Employer identification number

ANCOR FOUNDATION, INC.

54-1978656

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	1 1 7 7 0 0 3 0
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
3453 12-26	-23		Schedule B (Form 990) (2023

Schedule B (Form 990) (2023) Page **4**

Name of organization **Employer identification number** ANCOR FOUNDATION, INC. 54-1978656 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization		Employer identification number					
ANCOR F		54-1978656					
Part I Fundraising Activities. required to complete this part	Complete if the organization answet.	red "Y	es" or	n Form 990, Part IV, li	ine 17	7. Form 990-EZ	filers are not
Indicate whether the organization rais	ed funds through any of the followin e Solicitat f Solicitat g X Special or oral agreement with any individual art VII) or entity in connection with providuals or entities (fundraisers) pursua	tion of tion of fundra (includ	non-g gover aising of ling of onal fu	overnment grants nment grants events ficers, directors, trust undraising services?		Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu	itrol of	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser red in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
Total							
3 List all states in which the organizatio or licensing.	_						
AL,AK,AZ,AR,CA,CO,CT,I							
T, YN, MN, HN, UN, VN, BN, TM	NC, ND, OH, OK, OR, PA, F	RI,S	C,S	SD,TN,TX,UT	, VI	',VA,WA,	WV,WI,WY
DC							
						<u> </u>	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2023

54-1978656 Page 2 ANCOR FOUNDATION, INC. Schedule G (Form 990) 2023 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col. (a) through col. (c)) (total number) (event type) (event type) 1 Gross receipts 2 Less: Contributions **3** Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses 6 Rent/facility costs 7 Food and beverages 8 Entertainment 9 Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Subtract line 10 from line 3, column (d) Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) 1 Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes Yes Yes No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: _ 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

Schedule G (Form 990) 2023

b If "Yes," explain: _

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Sch	nedule G (Form 990) 2023 ANCOR FOUNDATION, INC.	<u> </u>	9 7865	6 Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No No
13	Indicate the percentage of gaming activity conducted in:			
	a The organization's facility		13a	%
			13b	——————————————————————————————————————
	o An outside facility		130	70
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records			
	Name			
	Address			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	No
ŀ	o If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount	unt		
	of gaming revenue retained by the third party \$			
(If "Yes," enter name and address of the third party:			
	· · · · · · · · · · · · · · · · · · ·			
	Name			
	Name			
	Address			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	·			
ć	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			N
	retain the state gaming license?		Yes	No L
t	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in	the		
<u> </u>	organization's own exempt activities during the tax year \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); a	nd Part	III, lines 9), 9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
_				

Schedule G	(Form 990)	ANCOR FOUNDATION,	INC.	54-1978656 Pag	je 4
Part IV	(Form 990) Supplemental Infor	mation (continued)			
					
					—
					—
					—

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

2023

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

ANCOR FOUNDATION, INC.

Questions Regarding Compensation

Employer identification number 54-1978656

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
	Receive a severance payment or change-of-control payment?	4a		<u>X</u>
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		<u>X</u>
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			37
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			v
a	The organization?	6a		<u>X</u>
b	Any related organization?	6b		
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	_		v
	not described on lines 5 and 6? If "Yes," describe in Part III	7		_X_
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	_		y
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	1	1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) BARBARA E. MERRILL (i)	0.	0.	0.	0.	0.	0.	0.
	ii)	339,760.	44,382.	0.	54,207.	11,933.	450,282.	0.
(2) GABRIELLE SEDOR	i)	0.	0.	0.	0.	0.	0.	0.
	ii)	184,619.	9,928.	0.	9,727.	18,448.	222,722.	0.
(3) CARRIE (SHANNON) MCCRACKEN	i)	0.	0.	0.	0.	0.	0.	0.
 	ii)	177,485.	0.	0.	5,917.	14,590.	197,992.	0.
(4) SEAN LUECHTEFELD	i)	0.	0.	0.	0.	0.	0.	0.
 	ii)	148,635.	11,879.	0.	8,026.	18,204.	186,744.	0.
(5) CYNTHIA R ALLEN DE RAMOS	i)	0.	0.	0.	0.	0.	0.	0.
CHIEF FINANCIAL OFFICER	ii)	134,675.	12,077.	0.	7,338.	19,162.	173,252.	0.
(i)							
(i	ii)							
(i)							
(i	ii)							
(i) _							
(i	ii)							
(i) _							
(i	ii)							
(i)							
(i	ii)							
(i)							
(i	ii)							
(i) _							
	ii)							
(i)							
	ii)							
 	i) _							
	ii)							
	i) _							
	ii)							
	i)							
(i	ii)							(5

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ANCOR FOUNDATION, INC.

Employer identification number 54-1978656

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

RESTRICTED FUND USED TO SUPPORT LEADERSHIP DEVELOPMENT INITIATIVES,

LIKE THE LEADERSHIP ACADEMY. BEGINNING IN 2024, THE LEADERSHIP ACADEMY

AND OTHER LEADERSHIP DEVELOPMENT OFFERINGS WILL BE FUNDED THROUGH THE

FOUNDATION'S NORMAL OPERATING BUDGET.

FORM 990, PART VI, SECTION A, LINE 7A:

ALL DIRECTOR POSITIONS WILL BE FILLED BY APPOINTMENT BY AMERICAN NETWORK OF COMMUNITY OPTIONS AND RESOURCES.

FORM 990, PART VI, SECTION A, LINE 7B:

AMERICAN NETWORK OF COMMUNITY OPTIONS AND RESOURCES MUST APPROVE IN WRITING ANY AMENDMENT OR REPEAL OF THE GOVERNING DOCUMENTS OF THE ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 11B:

THE PREPARED FORM 990 IS REVIEWED BY THE MEMBERS OF THE GOVERNING BODY BEFORE THE RETURN IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUALLY ALL DIRECTORS AND OFFICERS COMPLETE AND SIGN A STATEMENT THAT

PROVIDES INFORMATION REGARDING THEIR INTERESTS AND THOSE OF THEIR FAMILY

MEMBERS THAT COULD GIVE RISE TO CONFLICTS. THE MEMBERS OF THE GOVERNING

BODY MAKE DETERMINATIONS OF WHETHER A CONFLICT EXISTS AND REVIEW ACTUAL

CONFLICTS. ANY PERSON WITH A CONFLICT IS PROHIBITED FROM PARTICIPATING IN

THE GOVERNING BODY'S DELIBERATIONS AND DECISIONS IN THE TRANSACTION.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

Schedule O (Form 990) 2023 Page 2 **Employer identification number** Name of the organization ANCOR FOUNDATION, INC. 54-1978656 FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AK, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NV, NH, NJ, NY, NC, ND NM, OK, OR, OH, PA, RI, SC, TN, UT, VA, WA, WV, WI FORM 990, PART VI, SECTION C, LINE 19: ANCOR FOUNDATION MADE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL STATEMENTS ARE ALSO AVAILABLE TO THE PUBLIC ON THE FOUNDATION'S WEBSITE.

SCHEDULE R (Form 990)

Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www

ANCOR FOUNDATION, INC.

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

54-1978656

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	or Total inco	me End-of-year	r assets Direct	(f) controlling entity	9
or allowage and army		loreigh country)					
	<u> </u>						
	7						
	7						
	7						
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organization a	answered "Yes" on Form 990), Part IV, line 34, t	pecause it had one	or more related tax-exe	∍mpt	
(a)	(b)	(c)	(d)	(e)	(f)		g) 512(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling		512(b)(13) rolled
of related organization		foreign country)	section	status (if section	entity	entity?	
				501(c)(3))		Yes	No
AMERICAN NETWORK OF COMMUNITY OPTIONS AND	ADVANCE MEMBERS' ABILITY						
RESOURCES - 52-0846389, 113 S WEST ST #400,	TO SUPPORT PEOPLE WITH IDD						
ALEXANDRIA, VA 22314	IN THEIR COMMUNITIES.	VIRGINIA	501(C)(6)		N/A		X
	_						
	4						
						+	
	-						
	-						
-						+	
	1						1
	1						
For Paperwork Reduction Act Notice, see the Instruction	is for Form 990.	I	1	L	Schedule F	(Form 99	90) 2023

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,					_		T	_		
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)		(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disprop	ortionate	Code V-UBI	Gener	al or Per	rcentage
of related organization		(state or foreign	entity	(related, unrelated, lexcluded from tax under	income	end-of-year assets	allocations?		amount in box	partn	er? OW	rcentage wnership
		country)		sections 512-514)		assets	Yes	No	amount in box 20 of Schedule K-1 (Form 1065)	Yes	No	
										\vdash		
-												
										\vdash		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-									
-									

1a

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b		_ <u></u>	
С	Gift, grant, or capital contribution from related organization(s)				1c	Х		
					1d		<u>X</u>	
е	Loans or loan guarantees by related organization(s)				1e		<u>X</u>	
f	Dividends from related organization(s)				1f		_X_	
g	Sale of assets to related organization(s)				1g		_X_	
h	Purchase of assets from related organization(s)				1h		X	
i	Exchange of assets with related organization(s)				1i		X	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		_X_	
					1k		X	
					11		X	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	on(s)			1n	X		
р	Reimbursement paid to related organization(s) for expenses				1 p		<u>X</u>	
q	Reimbursement paid by related organization(s) for expenses				1q		<u>X</u>	
r	Other transfer of cash or property to related organization(s)				1r		<u>X</u>	
					1s		X	
2	of the answer to any of the above is "Yes," see the instructions for information on wh	ho must complete th	is line, including covered rel	ationships and transaction thresholds.				
	(a)	(b)	(c)	(d)				
	Name of related organization	Transaction	Amount involved	Method of determining amount in	volved			
		type (a-s)						
(1)								
(2)								
(3)								
(4)								
(5)								
j Lease of facilities, equipment, or other assets to related organization(s) k Lease of facilities, equipment, or other assets from related organization(s) l Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of paid employees with related organization(s) p Reimbursement paid to related organization(s) for expenses p Reimbursement paid to related organization(s) for expenses 1p The other transfer of cash or property to related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. (a) (b) (c) (d)								
332163	09-28-23	2.0		Schedule	R (Forr	n 990)	2023	

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	General manage partner	(k) Percentage ownership
								000) 0000